#### **CENTRAL COLUMBIA SD**

4777 Old Berwick Rd

Comprehensive Plan | 2021 - 2024

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## **MISSION STATEMENT**

In a caring environment, Central Columbia School District educates all students for success.

## **VISION STATEMENT**

Central Columbia School District strives to be the best through the continued growth of a rigorous and innovative instructional environment.

#### **EDUCATIONAL VALUE STATEMENTS**

#### **STUDENTS**

Students within the Central Columbia School District will treat each other with kindness, honesty and respect. They will be challenged with a rigorous educational program that will require them to actively participate in their learning and work hard to attain their personal goals. Students at Central Columbia will collaborate with their teachers, staff, and peers to ensure their academic needs are being met and that they are being prepared for success outside of the classroom.

#### **STAFF**

The staff at Central Columbia will provide a safe and nurturing environment in which students are encouraged to take risks where all students can learn without inhibition. Staff at Central Columbia will work collaboratively as a member of a team with students and parents to ensure that goals are aligned and being met. Staff will provide differentiated and personalized learning to meet the diverse needs of each learner and will ensure that they are set up for academic success both in and beyond the classroom. Staff will hold high expectations for learning and challenge the students at Central Columbia to perform at a high level.

#### **ADMINISTRATION**

The administration at Central Columbia will ensure that each building develops and promotes a safe and secure environment for teachers, staff, and students. They will develop a learning environment that is rigorous, relevant, and meets the needs of all students. Administrators at Central Columbia will work collaboratively with peers, staff, parents, and students to develop a culture of learning with high expectations. Administrators will ensure that the highest quality staff is put in place to meet the needs of all learners at Central Columbia. They will place a high priority on staff collaboration and professional development.

#### **PARENTS**

Parents of Central Columbia students will support and collaborate with the district to provide a safe learning environment that prioritizes and values education. Parents will play an active role in the education of their child and the educational process. They will communicate and work

collaboratively with the school to ensure that their student can reach his/her maximum potential. Parents will provide their student with supports outside of the classroom and will stress the importance of responsibility and ownership in learning.

### **COMMUNITY**

The community will play an active role in Central Columbia by supporting its staff, students, and parents. They will strengthen the overall educational programs at Central Columbia by working collaboratively with the district to provide the best educational opportunities. They will work to foster relationships between the district and the local community.

# **STEERING COMMITTEE**

Name	Position	Building/Group
Jeff Groshek	Superintendent Administration	
Thomas Sharrow	Curriculum Coordinator	Administration
Steve Dolak	Business Administrator	Administration
Kim MacDonald	Humar Resources/Food Service	Administration
John Monick	Director of Technology	Administration
Christina Fish	Special Education Director	Administration
Adam Comstock	HS Principal	High School
Chad Heintzelman	MS Principal	Middle School
Emily Brockman	ES Principal	Elementary School
Chris Snyder	HS Assistant Principal	High School
Brenda Fetterolf	MS/ES Assistant Principal	Middle School/Elementary School
Tara Mowery	School Board	School Board
Bruce Rhoads	School Board	School Board

Name	Position	Building/Group
Mike Minnig	Parent/business rep.	Parent
Virginia Lerch/Klingerman	Parent	Parent
Nick Karnes	LS Teacher	High School
Todd Wolinsky	Teacher	High School
Mary Lynne Brown	Teacher	Elementary School
Ruth Mausterller	Teacher	Elementary School
Megan Kowalchick	Teacher	Middle School
Abbey Flick	Teacher/Parent	Middle School
Tyson Hale	Business rep./Parent	School Board
Kristina Unger	ES Guidance Counselor	Counselor
Colleen Bowman	Parent	Community

## **ESTABLISHED PRIORITIES**

Priority Statement	Outcome Category
In an effort to better prepare the students of Central Columbia we must provide more relevant opportunities through cooperative placements and internships.	Industry-Based Learning Industry-Based Learning
The CCSD will more effectively and efficiently use its data collection practices to inform daily instruction and support individual student needs academically, socially, and emotionally.	Essential Practices 3: Provide Student-Centered Support Systems
It is essential with the use of technology and the number of occupations requiring computer science skills, that CCSD develops a K-12 computer curriculum and program.	Essential Practices 1: Focus on Continuous Improvement of Instruction
To become most effective, Central Columbia will develop opportunities to connect with families and the larger school community and will improve its communication efforts.	Community Engagement

## **ACTION PLAN AND STEPS**

## **Evidence-based Strategy**

Hire highly qualified cooperative education teacher.

#### **Measurable Goals**

**Goal Nickname** 

Measurable Goal Statement (Smart Goal)

Post Secondary Ready	The Central Columbia School District will ensure students are college and/or career ready by supporting
	postsecondary preparation and career pursuits.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Hire certified cooperative education teacher.	2020-06-01 - 2020- 08-03	High School Principal, Superintendent, School Board	Board approval

Tracking of student cooperative education experiences

## Monitoring/Evaluation

Teacher evaluation process

## **Evidence-based Strategy**

Develop and put cooperative placements and internships opportunities in place.

#### **Measurable Goals**

Goal Nickname	Measurable Goal Statement (Smart Goal)
Post Secondary Ready	The Central Columbia School District will ensure students are college and/or career ready by supporting
	postsecondary preparation and career pursuits.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Cooperative Education professional working with student interests and build relationships with local business and industry to develop cooperative placements and internship opportunities for students.	2020-08-27 - 2021-06-02	Cooperative Education Professional teacher	Local business and industry connections. Time to build and establish relationships with local business and industry. Develop curriculum and expectations for students and business partners for cooperative and internship experiences.

Increased opportunities for student placements in cooperative settings and internships.

## **Monitoring/Evaluation**

Evaluated annually by Cooperating teacher for program effectiveness in conjunction with HS principal/assistant principal through evaluation process.

### **Evidence-based Strategy**

**Curriculum Writing** 

#### Measurable Goals

Goal Nickname	Measurable Goal Statement (Smart Goal)
Post Secondary Ready	The Central Columbia School District will ensure students are college and/or career ready by supporting postsecondary preparation and career pursuits.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Write curriculum to support career education and work standards.	2020-08-17 - 2022-08-24	Cooperative Education Teacher and Curriculum Coordinator	Career Education and work standard benchmarks. Business and industry high demand skills. Identify post secondary student needs for success.

## **Anticipated Outcome**

Creation of a sound college and career preparation program that enables all students regardless of college or career choice to be successful.

## **Monitoring/Evaluation**

Board approval of curriculum and textbook process. Graduation and 5 year out surveys to monitor effectiveness of program.

## **Evidence-based Strategy**

Professional Development

#### **Measurable Goals**

Goal Nickname	Measurable Goal Statement (Smart Goal)
The whole child	The Central Columbia School District will continue to foster a culture that is supportive of the academic, emotional and social needs of all students.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Work with the Act 48 committee to develop meaningful and	2020-06-02 -	Act 48 committee	Best practices, Act 48
visionary PD opportunities that are aligned with best practices and	2023-06-02	and Curriculum	committee work, School
district vision.		Coordinator	Board, funding.

## **Anticipated Outcome**

A highly qualified and highly trained professional staff.

### **Monitoring/Evaluation**

Act 48 and school board approval process.

# **Evidence-based Strategy**

Tiered Systems of Support

#### **Measurable Goals**

Goal Nickname	Measurable Goal Statement (Smart Goal)
The whole child	The Central Columbia School District will continue to foster a culture that is supportive of the academic, emotional and social needs of all students.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Develop a tiered system of support	2020-06-02 -	Special Education Director,	Social and Emotional assessment system
that addresses a child's social and	2023-06-02	Curriculum Coordinator, and	(DESSA). Researched based best practices for
emotional needs.		Guidance department.	tiered interventions. Trained staff.

A healthier student.

### **Monitoring/Evaluation**

Program will be evaluated on an ongoing basis via regularly scheduled SAP meetings, guidance meetings, and attendance meetings.

# **Evidence-based Strategy**

Continue to build on SWPBS in the MS and ES.

#### **Measurable Goals**

Goal Nickname Measurable Goal Statement (Smart Goal)

Goal Nickname	Measurable Goal Statement (Smart Goal)
The whole child	The Central Columbia School District will continue to foster a culture that is supportive of the academic,
	emotional and social needs of all students.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
MS and ES will continue to develop tiers of intervention as	2020-06-02 -	MS and ES SWPBS	IU SWPBS specialist. Best practices
they align with SWPBS, MS- reorganize SWPBS. ES- further develop Tier II and III.	2022-06-02	teams. MS and ES building principals.	for interventions. Time for building committees to operate.

A behavioral system that aligns with best practice and effectively promotes better behavioral choices.

## **Monitoring/Evaluation**

Evaluated each year by IU for SWPBS accreditation. Continuous building level SWPBS team meetings. Faculty SWPBS annual surveys.

### **Evidence-based Strategy**

Computer Science K-12

#### **Measurable Goals**

Goal Nickname Measurable Goal Statement (Smart Goal)

Goal Nickname	Measurable Goal Statement (Smart Goal)
Data driven	The Central Columbia School District will continue to utilize data-driven instruction and decision-making to provide an educational environment that is progressive, dynamic, and supportive of all students.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Develop curriculum to support a K-12 computer science program.	2020-06-03 - 2023-08-03	Curriculum Coordinator, Department heads, and lead teacher.	Computer Science standards K-12, Time for development, PD on best practices and curricular crosswalks.

A well articulated K-12 computer science program spanning K-12.

## **Monitoring/Evaluation**

Act 48 review process, school board approval process, senior surveys.

## **Evidence-based Strategy**

Hire a highly qualified Computer Science teacher at the Elementary School.

### **Measurable Goals**

**Goal Nickname** 

Measurable Goal Statement (Smart Goal)

The Central Columbia School District will continue to utilize data-driven instruction and decision-making to provide an educational environment that is progressive, dynamic, and supportive of all students.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
To put in place a highly qualified computer science teacher at the elementary level to instruct students and provide support for all professional staff with implementing computer science skills.	2020-04-01 - 2022-06-04	Elementary School Principal, Superintendent, School Board	Board approval.
Investigate the need for additional computer science courses at the MS and HS levels as well as the need for a computer science CTE program.	2020-09-25 - 2023-06-02	Assistant Superintendent, HS and MS principals, HS Assistant principal.	Act 48, school board, and state approval. Curriculum development.

### **Anticipated Outcome**

To instruct all ES students with computer fluency skills and lay foundation for computer science skills.

### **Monitoring/Evaluation**

Teacher evaluation system. Supervisory process.

### **Evidence-based Strategy**

Investigate Computer science CTE program or additional courses

#### **Measurable Goals**

Goal Nickname	Measurable Goal Statement (Smart Goal)
Data driven	The Central Columbia School District will continue to utilize data-driven instruction and decision-making to provide an educational environment that is progressive, dynamic, and supportive of all students.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Investigate the need for a communication video production program.	2020-09-25 - 2023-06-02	High School Principal, and Assistant, Assistant Superintendent, Pathway chair.	Act 48 approval, School Board Approval, State approval of CTE program, Curriculum development.

### **Anticipated Outcome**

Additional computer science opportunities for MS and HS students via new courses or program offerings.

## **Monitoring/Evaluation**

Act 48 and School Board approval process. Department head/pathway chair meetings, Senior exit interviews and surveys.

#### **Evidence-based Strategy**

#### **Communication Needs**

### **Measurable Goals**

Goal Nickname	Measurable Goal Statement (Smart Goal)
Partnerships	The Central Columbia School District will build capacity and create tools to educate and foster partnerships among families, schools, and community that result in shared responsibilities for student, school, and community success.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
To streamline communication tools used as LMS and student information system.	2020-08-17 - 2022-08-22	Administrative Team- Director of Technology.	Communication tools.

## **Anticipated Outcome**

Easier for parents and community to stay informed and connected with the school.

## **Monitoring/Evaluation**

Surveys

## **Evidence-based Strategy**

Improve relationships with

### **Measurable Goals**

Goal	Nickname	
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Measurable Goal Statement (Smart Goal)

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Work to build relationships with local school district, businesses, and community to strengthen opportunities for students.	2020-08-19 - 2023-08-21	Building Principals, Superintendent, Curriculum Coordinator, Director of Technology, Cooperative Education teacher.	Technology used for communication and data gathering surveys.

## **Anticipated Outcome**

Additional student opportunities, strengthening of programs, higher quality experiences.

## **Monitoring/Evaluation**

Reviewed through administrative meetings and comprehensive planning review.

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
The Central Columbia School District will ensure students are college and/or career ready by supporting postsecondary preparation and career pursuits. (Post Secondary Ready)	Hire highly qualified cooperative education teacher.	Hire certified cooperative education teacher.	06/01/2020 - 08/03/2020

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
The Central Columbia School District will ensure students are college and/or career	Develop and	Cooperative	08/27/2020
ready by supporting postsecondary preparation and career pursuits. (Post Secondary	put	Education	-
Ready)	cooperative	professional	06/02/2021
	placements	working with	
	and	student interests	
	internships	and build	
	opportunities	relationships with	
	in place.	local business and	
		industry to	
		develop	
		cooperative	
		placements and	
		internship	
		opportunities for	
		students.	

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
The Central Columbia School District will ensure students are college and/or career ready by supporting postsecondary preparation and career pursuits. (Post Secondary Ready)	Curriculum Writing	Write curriculum to support career education and work standards.	08/17/2020 - 08/24/2022

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
The Central Columbia School District will continue to foster a culture that is supportive	Tiered	Develop a tiered	06/02/2020
of the academic, emotional and social needs of all students. (The whole child)	Systems of	system of support	-
	Support	that addresses a	06/02/2023
		child's social and	
		emotional needs.	

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
The Central Columbia School District will continue to foster a culture that is supportive	Continue	MS and ES will	06/02/2020
of the academic, emotional and social needs of all students. (The whole child)	to build on	continue to	-
	SWPBS in	develop tiers of	06/02/2022
	the MS and	intervention as	
	ES.	they align with	
		SWPBS, MS-	
		reorganize	
		SWPBS. ES-	
		further develop	
		Tier II and III.	

The Central Columbia School District will continue to utilize data-driven instruction and decision-making to provide an educational environment that is progressive, dynamic, and supportive of all students. (Data driven)  Computer Development of Computer Science K- curricular supportive of all students.		
	um to - t a K-12 08/03/2 ter science	

Measurable Goals  Action P		Professional	Anticipated
medsarable coals	Name	<b>Development Step</b>	Timeline
The Central Columbia School District will continue to utilize data-driven instruction and	Hire a	To put in place a	04/01/2020
decision-making to provide an educational environment that is progressive, dynamic,	highly	highly qualified	-
and supportive of all students. (Data driven)	qualified	computer science	06/04/2022
	Computer	teacher at the	
	Science	elementary level	
	teacher at	to instruct	
	the	students and	
	Elementary	provide support	
	School.	for all professional	
		staff with	
		implementing	
		computer science	
		skills.	

Measurable Goals	Action Plan	Communication	Anticipated
	Name	Step	Timeline
The Central Columbia School District will ensure students are college and/or career ready by supporting postsecondary preparation and career pursuits. (Post Secondary Ready)	Develop and put cooperative placements and internships opportunities in place.	Cooperative Education professional working with student interests and build relationships with local business and industry to develop cooperative placements and internship opportunities for students.	08/27/2020 - 06/02/2021

Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
The Central Columbia School District will continue to foster a culture that is supportive	Professional	Work with the Act	06/02/2020
of the academic, emotional and social needs of all students. (The whole child)	Development	48 committee to	-
		develop	06/02/2023
		meaningful and	
		visionary PD	
		opportunities that	
		are aligned with	
		best practices and	
		district vision.	

The Central Columbia School District will continue to foster a culture that is supportive of the academic, emotional and social needs of all students. (The whole child)  The Central Columbia School District will continue to foster a culture that is supportive to build on SWPBS in develop tiers of intervention as ES.  ES.  They align with SWPBS, MS-reorganize SWPBS. ES-further develop Tier II and III.	Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
	··	to build on SWPBS in the MS and	continue to develop tiers of intervention as they align with SWPBS, MS- reorganize SWPBS. ES- further develop	-

The Central Columbia School District will continue to utilize data-driven instruction and decision-making to provide an educational environment that is progressive, dynamic, highly and supportive of all students. (Data driven)  Compute		Timeline
Science teacher the Element School.	computer science courses at the MS and HS levels as well as the need	09/25/2020 - 06/02/2023

Measurable Goals	Action Plan	Communication	Anticipated
	Name	Step	Timeline
The Central Columbia School District will continue to utilize data-driven instruction and decision-making to provide an educational environment that is progressive, dynamic, and supportive of all students. (Data driven)	Investigate Computer science CTE program or additional courses	Investigate the need for a communication video production program.	09/25/2020 - 06/02/2023

Measurable Goals	Action Plan	Communication	Anticipated
	Name	Step	Timeline
The Central Columbia School District will build capacity and create tools to educate and foster partnerships among families, schools, and community that result in shared responsibilities for student, school, and community success. (Partnerships)	Communication Needs	To streamline communication tools used as LMS and student information system.	08/17/2020 - 08/22/2022

Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
	Improve	Work to build	08/19/2020
	relationships	relationships with	-
	with	local school	08/21/2023
		district,	
		businesses, and	
		community to	
		strengthen	
		opportunities for	
		students.	

### **APPROVALS & SIGNATURES**

#### **Assurance of Quality and Accountability**

As Chief School Administrator, I affirm that this LEA Level Plan was developed in accordance, and will comply with the applicable provisions of 22 Pa. Code, Chapters 4, 12, 14, 16 and 49. I also affirm that the governing board reviewed the LEA Level Plan, as indicated in the attached official Board minutes and the contents of the plan are true and correct. Finally, I affirm that the plan was placed for public inspection and comment in the LEA offices and in the nearest public library before the next regularly scheduled meeting of the board and for a minimum or 28 days prior to approval by the board or governing body and submission to the Department.

School Board Minutes or Affirmation Statement 20	021-01-19
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#### Signature (Entered Electronically and must have access to web application).

Superintendent/Chief Executive Officer	Jeffrey Groshek	2021-02-03
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## ADDENDUM A: BACKGROUND INFORMATION TO INFORM PLAN

Building relationships and focusing on continuous improvement.

Strengths	Challenges	
ES- English Language arts/Literature	Math/Algebra Meeting standard demonstrating growth	
MS- English language arts/Literature	MS all tested areas and historically underperforming students	
HS- ELA 2030 goal, Math 2030 goal, and Science/Biology 2030	Math/Algebra Meeting standard demonstrating growth	
goal	Develop more CTE programs for economic need and student	
5 current CTE programs	need.	
Meeting the benchmarks in all grade bands for Career Ed. and	Develop more opportunities for cooperative placements and	
Work standards.	internships.	
Utilizing a number of assessment tools.	Intervention processes to improve achievement of historically	
Have MTSS process in place.	underperforming students.	
We offer many plans to our students.	Develop systems to analyze data to impact daily instruction.	
	special education services	
Title 1	Extend Reading support services to the Middle School.	
Guidance 339 plan		
Networking and continued professional development.	Increase math interventions.	
	NA	

#### **Strengths**

Hiring high quality teachers.

Well written curriculum aligned to standards and linked with assessment.

MTSS model used to provide interventions to move all students.

Data driven decision making process that uses assessment.

Course offerings and aligned curriculum.

District aligned common assessments.

Data sources available.

Scores consistently above the state average.

Scores consistently exceed the growth index.

#### Challenges

Using data to drive instruction in real time.

Developing a more defined MTSS process across all grade spans that is fluid and flexible.

Better vertical alignment that identifies when mastery occurs in LA and Writing.

Building in more interventions within our MTSS model that address math standards.

Using data to drive instruction in real time.

Better vertical alignment that identifies mastery landmarks and expectations.

Better use of common assessments across all building levels.

Need a computer science curriculum and K-12 program.

Lack of data collection tools to inform instruction.

Building partnerships with families, school, and community that result in shared responsibilities.

Challenges	Discussion Point	Priority for Planning
MS all tested areas and historically underperforming students		
Develop more opportunities for cooperative placements and internships.	Need a cooperative education teacher to maintain credentials for our approved 339 CTE programs.	
Intervention processes to improve achievement of historically underperforming students.		
Develop systems to analyze data to impact daily instruction.	Develop efficient ways to collect, analyze, and impact instruction in a more timely manner.	
Extend Reading support services to the Middle School.		
Increase math interventions.		
Using data to drive instruction in real time.		
Building in more interventions within our MTSS model that address math standards.		

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Challenges	Discussion Point	Priority for Planning
Using data to drive instruction in real time.		
Need a computer science curriculum and K-12 program.	We are a one to one district with an abundance of technology resources. Computer science is a high priority occupation.	
Building partnerships with families, school, and community that result in shared responsibilities.	Need to improve upon communication strategies to develop more of a partnership between the school and families.	

## **ADDENDUM B: ACTION PLAN**

Action Plan: Hire highly qualified cooperative education teacher.

Action Steps	Anticipated Start/Completion	n Date		
Hire certified cooperative education teacher.	06/01/2020 - 08/03/2020			
Monitoring/Evaluation	Anticipated Output			
Teacher evaluation process	Tracking of student cooperative education experiences			
Material/Resources/Supports Needed		PD Step	Comm Step	
Board approval		yes	no	

## Action Plan: Develop and put cooperative placements and internships opportunities in place.

Action Steps	Anticipated Start/Completion Date		
Cooperative Education professional working with student interests and build relationships with local business and industry to develop cooperative placements and internship opportunities for students.	08/27/2020 - 06/02/2021		
Monitoring/Evaluation	Anticipated Output		
Evaluated annually by Cooperating teacher for program effectiveness in conjunction with HS principal/assistant principal through evaluation process.	Increased opportunities for student placements in cooperative s internships.	ettings and	d
Material/Resources/Supports Needed		PD Step	Comm Step
•	I and establish relationships with local business and industry. business partners for cooperative and internship experiences.	yes	yes

### **Action Plan: Curriculum Writing**

Action Steps	Anticipated Start/Completion Date			
Write curriculum to support career education and work standards.	08/17/2020 - 08/24/2022			
Monitoring/Evaluation	Anticipated Output			
Board approval of curriculum and textbook process.  Graduation and 5 year out surveys to monitor effectiveness of program.	Creation of a sound college and career preparation program that enables all students regardless of college or career choice to be successful.			
Material/Resources/Supports Needed		PD Step	Comm Step	

### **Action Plan: Professional Development**

Action Steps	<b>Anticipated Start/Completion Date</b>		
Work with the Act 48 committee to develop meaningful and visionary PD opportunities that are aligned with best practices and district vision.	06/02/2020 - 06/02/2023		
Monitoring/Evaluation	Anticipated Output		
Act 48 and school board approval process.	A highly qualified and highly trained p	professional staff.	
Material/Resources/Supports Needed		PD Step	Comm Step
Best practices, Act 48 committee work, School Board	d, funding.	no	yes

## **Action Plan: Tiered Systems of Support**

Action Steps	Anticipated Start/Completion Date		
Develop a tiered system of support that addresses a child's social and emotional needs.	06/02/2020 - 06/02/2023		
Monitoring/Evaluation	Anticipated Output		
Program will be evaluated on an ongoing basis via regularly scheduled SAP meetings, guidance meetings, and attendance meetings.	A healthier student.		
Material/Resources/Supports Needed		PD Step	Comm Step
Social and Emotional assessment system (DESSA). Res	earched based best practices for tiered interventions. Trained	yes	no

### Action Plan: Continue to build on SWPBS in the MS and ES.

Action Steps	Anticipated Start/Completion Date		
MS and ES will continue to develop tiers of	06/02/2020 - 06/02/2022		
intervention as they align with SWPBS, MS- reorganize			
SWPBS. ES- further develop Tier II and III.			
Monitoring/Evaluation	Anticipated Output		
Evaluated each year by IU for SWPBS accreditation.	A behavioral system that aligns with best practice	e and effectively p	romotes bette
Continuous building level SWPBS team meetings.	behavioral choices.		
Faculty SWPBS annual surveys.			
Material/Resources/Supports Needed		PD Step	Comm Step
IU SWPBS specialist. Best practices for interventions. Ti	me for huilding committees to operate	yes	yes
<u> </u>	me for building committees to operate.		
	The for building committees to operate.	,,,,	
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### **Action Plan: Computer Science K-12**

Action Steps	Anticipated Start/Completion Date		
Develop curriculum to support a K-12 computer science program.	06/03/2020 - 08/03/2023		
Monitoring/Evaluation	Anticipated Output		
Act 48 review process, school board approval process, senior surveys.	A well articulated K-12 computer science program spa	anning K-12.	
Material/Resources/Supports Needed		PD Step	Comm Step
Computer Science standards K-12, Time for developmer	nt, PD on best practices and curricular crosswalks.	yes	no

Action Plan: Hire a highly qualified Computer Science teacher at the Elementary School.

ction Steps	Anticipated Start/Completion Date	
To put in place a highly qualified computer science teacher at the elementary level to instruct students and provide support for all professional staff with implementing computer science skills.	04/01/2020 - 06/04/2022	
Monitoring/Evaluation	Anticipated Output	
Teacher evaluation system. Supervisory process.	To instruct all ES students with compute computer science skills.	r fluency skills and lay foundation for
Teacher evaluation system. Supervisory process.  Material/Resources/Supports Needed	·	r fluency skills and lay foundation for  Comm Step

Action Steps	Anticipated Start/Completion Date		
Investigate the need for additional computer science courses at the MS and HS levels as well as the need for a computer science CTE program.	09/25/2020 - 06/02/2023		
Monitoring/Evaluation	Anticipated Output		
Teacher evaluation system. Supervisory process.	To instruct all ES students with computer fluency skills and lay foundation computer science skills.		
Material/Resources/Supports Needed		PD Step	Comm Step
Act 48, school board, and state approval. Curriculum de	evelopment.	no	yes

# Action Plan: Investigate Computer science CTE program or additional courses

Action Steps	Anticipated Start/Completion Date		
Investigate the need for a communication video production program.	09/25/2020 - 06/02/2023		
Monitoring/Evaluation	Anticipated Output		
Act 48 and School Board approval process.  Department head/pathway chair meetings, Senior exit interviews and surveys.	Additional computer science opportunities for MS and HS students via new courses or program offerings.		
Material/Resources/Supports Needed		PD Step	Comm Step
Act 48 approval, School Board Approval, State approval	of CTE program, Curriculum development.	no	yes

### **Action Plan: Communication Needs**

Action Steps	Anticipated Start/Completi	on Date		
To streamline communication tools used as LMS and student information system.	08/17/2020 - 08/22/2022			
Monitoring/Evaluation	Anticipated Output			
Surveys	Easier for parents and co	mmunity to stay info	rmed and connected with the s	school.
Material/Resources/Supports Needed		PD Step	Comm Step	
Communication tools.		no	yes	

### Action Plan: Improve relationships with

Action Steps	<b>Anticipated Start/Completion Date</b>		
Work to build relationships with local school district, businesses, and community to strengthen opportunities for students.	08/19/2020 - 08/21/2023		
Monitoring/Evaluation	Anticipated Output		
Reviewed through administrative meetings and	Additional student opportunities, strengtheni	ng of programs	s, higher quality
comprehensive planning review.	experiences.		
Material/Resources/Supports Needed		PD Step	Comm Step
Technology used for communication and data gathering	ng surveys.	no	yes

## **ADDENDUM C: PROFESSIONAL DEVELOPMENT PLANS**

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
The Central Columbia School District will ensure students are college and/or career ready by supporting postsecondary preparation and career pursuits. (Post Secondary Ready)	Hire highly qualified cooperative education teacher.	Hire certified cooperative education teacher.	06/01/2020 - 08/03/2020
The Central Columbia School District will ensure students are college and/or career ready by supporting postsecondary preparation and career pursuits. (Post Secondary Ready)	Develop and put cooperative placements and internships opportunities in place.	Cooperative Education professional working with student interests and build relationships with local business and industry to develop cooperative placements and internship opportunities for students.	08/27/2020 - 06/02/2021

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
The Central Columbia School District will ensure students are college and/or career ready by supporting postsecondary preparation and career pursuits. (Post Secondary Ready)	Curriculum Writing	Write curriculum to support career education and work standards.	08/17/2020 - 08/24/2022
The Central Columbia School District will continue to foster a culture that is supportive of the academic, emotional and social needs of all students. (The whole child)	Tiered Systems of Support	Develop a tiered system of support that addresses a child's social and emotional needs.	06/02/2020 - 06/02/2023
The Central Columbia School District will continue to foster a culture that is supportive of the academic, emotional and social needs of all students. (The whole child)	Continue to build on SWPBS in the MS and ES.	MS and ES will continue to develop tiers of intervention as they align with SWPBS, MS-reorganize SWPBS. ES-further develop Tier II and III.	06/02/2020 - 06/02/2022
The Central Columbia School District will continue to utilize data-driven instruction and decision-making to provide an educational environment that is progressive, dynamic, and supportive of all students. (Data driven)	Computer Science K-12	Develop curriculum to support a K-12 computer science	06/03/2020 - 08/03/2023

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
		program.	
The Central Columbia School District will continue to utilize data-driven instruction and decision-making to provide an educational environment that is progressive, dynamic, and supportive of all students. (Data driven)	Hire a highly qualified Computer Science teacher at the Elementary School.	To put in place a highly qualified computer science teacher at the elementary level to instruct students and provide support for all professional staff with implementing computer science skills.	04/01/2020 - 06/04/2022

# PROFESSIONAL DEVELOPMENT PLANS

Professional Development Step	Audience	Topics of Prof. Dev
New Professional Staff	New Professional Staff	3 year induction process, new staff orientation

Evidence of Learning		Anticipated Timefo	rame	Lead Person/Position
Completion of 3 year induction prog process and yearly evaluation.	ram. Semester Observation	08/19/2020 - 06/	02/2023	HS principal
Danielson Framework Component Met	in this Plan:	This Step me	ets the Requiren	nents of State Required Trainings:
Professional Development Step	Audience		Topics of Pro	of. Dev
· · · · · · · · · · · · · · · · · · ·	Audience  Cooperative Educatio programs chairs, and p		Career educ	
Professional Development Step  New Programs  Evidence of Learning	Cooperative Educatio programs chairs, and p		Career educ Cooperative opportunitie	cation and work standards/benchmarks e placements and internship

### **Danielson Framework Component Met in this Plan:**

This Step meets the Requirements of State Required Trainings:

3c: Engaging Students in Learning

programs.

Professional Development Step	Audience	Topics of Prof. Dev
Curriculum Writing	Cooperative Education teacher.	Expectations for cooperative placements, internships, and post secondary preparation needs including certifications and meeting NOCTI standards.

Evidence of Learning	Anticipated Timeframe	Lead Person/Position
Curriculum development and course of study for cooperative placements, internships, and college and career preparation	06/02/2020 - 06/02/2021	Curriculum Coordinator and Cooperative Education Teacher
program.		

### **Danielson Framework Component Met in this Plan:**

This Step meets the Requirements of State Required Trainings:

1c: Setting Instructional Outcomes

1d: Demonstrating Knowledge of Resources

1e: Designing Coherent Instruction

Professional Development Step	Audience		Topics of F	Prof. Dev
EL	All professio	onal staff	I staff  Social and Emotional learning. SEL tiered system support and interventions best practices. SEL tools (DESSA).	
Evidence of Learning		Anticipated Timefra	me	Lead Person/Position
Implementation of a multi tiered syste address a students SEL.	em of support that	08/19/2019 - 06/02	2/2022	Director of special education and school counselors.
Danielson Framework Component Met i	n this Plan:	This St	ep meets the	Requirements of State Required Trainings:
1b: Demonstrating Knowledge of Stud	dents			
2a: Creating and Environment of Resp	pect and Rapport			
3e: Demonstrating Flexibility and Res	ponsiveness			
4c: Communicating with Families				

Professional Development Step	Audience	Topics of Prof. Dev
SWPBS	Elementary and Middle school staffs.	SWPBS tiers and interventions.

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Evidence of Learning	Anticipated Timeframe	Lead Person/Position
Meeting annual accreditation.	08/19/2019 - 06/02/2023	Middle School and Elementary School SWPBS teams. CSIU contact.
Danielson Framework Component Met in this Plan:	This Step mee	ets the Requirements of State Required Trainings:
2c: Managing Classroom Procedures		
2d: Managing Student Behavior		
2b: Establishing a Culture for Learning		

Professional Development Step	Audience	Topics of Prof. Dev
Curriculum Writing	K-12 professional staff	Computer Science standards. Computer Science skills. Imbedding computer science into my instruction.

Evidence of Learning	Anticipated Timeframe	Lead Person/Position
Written computer science program K-12.	06/02/2020 - 08/03/2023	Curriculum Coordinator

Danielson Framework Component Met in this Plan:		This Step meets the	Requirements of State Required Trainings:
1c: Setting Instructional Outcomes			
1d: Demonstrating Knowledge of Resources			
1e: Designing Coherent Instruction			
1f: Designing Student Assessments			
Professional Development Step	Audience		Topics of Prof. Dev
New Professional Staff	New Profession	onal Staff	3 year induction process, new staff orientation.
Evidence of Learning		Anticipated Timeframe	Lead Person/Position
Completion of 3 year induction program. Semest process and yearly evaluation.	ter Observation	04/01/2020 - 06/02/202	Elementary School Principal
Danielson Framework Component Met in this Plan:		This Step meets the	Requirements of State Required Trainings:
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## **ADDENDUM D: ACTION PLAN COMMUNICATION**

Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
The Central Columbia School District will ensure students are college and/or career ready by supporting postsecondary preparation and career pursuits. (Post Secondary Ready)	Develop and put cooperative placements and internships opportunities in place.	Cooperative Education professional working with student interests and build relationships with local business and industry to develop cooperative placements and internship opportunities for students.	2020-08- 27 - 2021- 06-02
The Central Columbia School District will continue to foster a culture that is supportive of the academic, emotional and social needs of all students. (The whole child)	Professional Development	Work with the Act 48 committee to develop meaningful and visionary PD opportunities that	2020-06- 02 - 2023- 06-02

Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
		are aligned with best practices and district vision.	
The Central Columbia School District will continue to foster a culture that is supportive of the academic, emotional and social needs of all students. (The whole child)	Continue to build on SWPBS in the MS and ES.	MS and ES will continue to develop tiers of intervention as they align with SWPBS, MS-reorganize SWPBS. ESfurther develop Tier II and III.	2020-06- 02 - 2022- 06-02
The Central Columbia School District will continue to utilize data-driven instruction and decision-making to provide an educational environment that is progressive, dynamic, and supportive of all students. (Data driven)	Hire a highly qualified Computer Science teacher at the Elementary School.	Investigate the need for additional computer science courses at the MS and HS levels as well as the need for a computer science CTE program.	2020-09- 25 - 2023- 06-02

Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
The Central Columbia School District will continue to utilize data-driven instruction and decision-making to provide an educational environment that is progressive, dynamic, and supportive of all students. (Data driven)	Investigate Computer science CTE program or additional courses	Investigate the need for a communication video production program.	2020-09- 25 - 2023- 06-02
The Central Columbia School District will build capacity and create tools to educate and foster partnerships among families, schools, and community that result in shared responsibilities for student, school, and community success. (Partnerships)	Communication Needs	To streamline communication tools used as LMS and student information system.	2020-08-17 - 2022-08- 22
	Improve relationships with	Work to build relationships with local school district, businesses, and community to strengthen opportunities for students.	2020-08- 19 - 2023- 08-21

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### **COMMUNICATIONS PLAN**

Communication Step	Audience	Topics/Message of Communication
Student Opportunities	HS students and parents. Local business and industry leaders. HS staff.	Creating cooperative placements and internship opportunities. Sharing opportunities with students and parents. Scheduling for opportunities.
Anticipated Timeframe	Frequency	Delivery Method
08/24/2020 - 08/23/2021	Communication will be varied and do the year. Multiple communication vehused to reach as many as possible. On will begin with hiring of cooperative eteacher and will continue throughout 2020-2021 school year.	nicles will be riginal planning education
Lead Person/Position		
HS principal, Cooperative Education	Teacher, and guidance department	

Communication Step	Audience	Topics/Message of Communication
Professional Development	CCSD staff and Act 48 committee.	All professional development needs as listed in comprehensive plan and that are identified via the act 48 committee as needs and programs change.

Anticipated Timeframe	Frequency	Delivery Method
07/08/2020 - 06/02/2023	Bi-monthly via act 48 committee meetings. Monthly administrative meetings.	Other

### **Lead Person/Position**

 $\label{lem:condinator} \mbox{Curriculum Coordinator, Building Principals, and Act 48 committee}.$ 

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Communication Step	Audience	Topics/Message of Communication
SWPBS	MS and ES staffs.	Tiered intervention development. Incentive programs/ positive reinforcements. Alignment cross buildings. Behavioral expectations.

Anticipated Timeframe	Frequency	Delivery Method
06/02/2020 - 06/02/2023	Bi-monthly SWPBS team meetings.	Other

Lead	Person/	<b>Position</b>
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Building Principals and SWPBS teams.

Communication StepAudienceTopics/Message of CommunicationComputer ScienceCCSD staff.Need forK-12 CS program. K-12 CS curriculum.<br/>Investigate CS course development and potential CS<br/>CTE program.

A	Inticipated Timeframe	Frequency	Delivery Method
0	06/02/2020 - 08/23/2021	Summer curriculum writing days. Monthly CS committee meetings.	Other

#### **Lead Person/Position**

Curriculum Coordinator, building level principals.

 Communication Step
 Audience
 Topics/Message of Communication

 Communication streamlining
 CCSD faculty and community
 LMS and sapphire portal

Anticipated Timeframe	Frequency	Delivery Method	
06/02/2020 - 08/23/2021	Monthly meetings.	Other	
ead Person/Position			
Director of Technology, curriculum co	ordinator, building principals, and lead teachers.		
Communication Step	Audience	Topics/Message of Communication	
Communication Step Building Relationships	Audience  CCSD faculty, local business and industry leaders, and community representatives.	Topics/Message of Communication  CTE program needs, pathway options, opportunities and offerings for students K-12, partnerships,	
·	CCSD faculty, local business and industry leaders, and community	CTE program needs, pathway options, opportunities and offerings for students K-12,	

### **Lead Person/Position**

Curriculum coordinator, CTE program lead teachers, pathway chairs, building principals.

# **ADDENDUM E: COMPREHENSIVE PLAN COMMUNICATIONS**

Communication Step	Topics of Message	Mode	Audience	Anticipated Timeline
Draft plan will be posted on our district website.	Draft Future Ready Comprehensive Plan is available for review.	Posting on district website	Anyone within or outside of the district wishing to learn about Central Columbia.	Posting for 28 days for review before board adoption. Posting to occur in November.
Bluejay alert sent to notify stakeholders.	Alert that draft plan has been posted on the district website for public review.	BlueJay alert system	All families with students attending Central Columbia	Posting to occur in  November 28 days before  board adoption.
Public School Board meetings,	To inform the board of directors and school community on the development, progress, and implementation of the Future Ready Comprehensive Plan.	School Board Committee Report	Central Columbia School District Community.	Reports are given monthly at each school board meeting.